



22nd June 2020 – Skype meeting

1. Welcome and apologies
2. Minutes of last meeting
3. Recovery Planning
 - Letter from Julie James on the role of PSBs in the recovery phase (in agenda pack)
 - Discussion around lessons learnt from the crisis and how we can use these to shape recovery – *ALL*
 - Development of community support groups based on the Solva Care experience – *Sue Leonard*
4. Discussion on PSB Annual Report 2019-20

Date and time of next meeting: 22nd September 2020, 10am

Pembrokeshire Public Services Board
Bwrdd Gwasanaethau Cyhoeddus Sir Benfro



MINUTES OF PEMBROKESHIRE PUBLIC SERVICES BOARD
Monday 27th April 2020 at 11.00am (Skype meeting)

Present:

Tegryn Jones	Chief Executive, PCNPA (Chair)
Sue Leonard	Chief Officer, PAVS (Vice-Chair)
Ian Westley	Chief Executive, Pembrokeshire County Council
Jonathan Feild	Employer and Partnership Manager, DWP
Andrea Winterton	SW Operations Manager Pembrokeshire, Marine and Monitoring, Natural Resources Wales
Sarah Jennings (SJ)	Director of Partnerships & Corporate Services, Hywel Dda UHB
Anna Bird	Head of Strategic Partnership Development, Hywel Dda UHB
Dr Steven Jones (SPJ)	Director of Community Services, PCC
Iwan Thomas	Chief Executive Officer, PLANED
Dr Barry Walters	Principal, Pembrokeshire College
Elwyn Williams	Vice-Chair MAWW Fire Authority
Maria Battle	Chair, Hywel Dda UHB
Cris Tomos	Cabinet Member for Environment and Welsh Language
Kevin Jones	Assistant Chief Fire Officer, M&WW Fire & Rescue Service
Alison Perry	Director of Commissioning, Office of the Police and Crime Commissioner
Martyn Palfreman	
Anna Malloy	Port of Milford Haven
<u>Support/Secretariat</u>	
Nick Evans	Corporate Policy and Partnerships Manager, PCC
Lynne Richards	Corporate Partnerships Officer, PCC

Apologies

Ros Jervis	Director of Public Health, HDUHB
Supt. Ross Evans	Dyfed Powys Police

The meeting commenced at 11.00am.

1. Welcome and Apologies

Introductions were made and apologies received from those listed above.

2. Updates from partner agencies

Each partner agency was invited to provide an update on their current position and response to the pandemic;

Hywel Dda UHB

SJ noted that the Health Board had been prepared for what had been planned regarding the number of Covid-19 cases and that the lockdown had made a difference to the number of cases being seen. There had been fewer cases and deaths to date than previously expected, although this would have to be closely monitored once lockdown was lifted/eased. The Health Board were able to manage the current level of cases and were interested in how PSB partners could work together to support each other, together with the 3rd Sector, charities etc., during the recovery phase. SJ also noted the success of team working with PCC on the construction of the field hospital at Bluestone.

Pembrokeshire County Council

IW reiterated SJ's comments regarding lessons learnt around team working following the construction of the field hospital at Bluestone and that the current situation had highlighted opportunities to work differently together in the future. He noted that the Leader had been impressed with the speed of development at Bluestone and this had led him to consider how we might be able to bypass bureaucracy and unnecessary 'red tape' in working together in the future.

IW noted that a recent study published by Kings College, London had looked at categorising individuals as either accepting, sufferers or resisters to the current lockdown situation with results suggesting that 48% were accepting, 44% sufferers and 8% resisters. There were some indications in certain areas of the County that this 'resister' figure was above the figure published in the study.

Looking forward to recovery, PCC had started to look at a recovery plan incorporating four strands; Internal (PCC) recovery; Community; Young People and Education; and Business and Economic. He suggested that the PSB would have a significant part to play in the recovery period.

SPJ noted that a programme delivery plan was also being developed and an abridged version of this would be provided to partners once available. He asked NE to provide a brief update on the role of the Independent Advisory Group.

SPJ

NE explained that the group consisted of representatives from various networks and communities and that their role was to feed in their views on planning and managing the current situation and shaping the response. Some examples of the groups involved were an older persons group, children and young people's representatives, mental health charities, armed forces, PAVS etc.

MAWW Fire and Rescue Service

KJ provided a brief update from a Fire Service perspective;

- Home fire safety checks were continuing with staff utilising PPE to safeguard themselves and customers. A package had been produced which would be made available on Hwb around fire safety in the home, due to the large number of children currently at home rather than in a school setting
- There has been an increase in grass fires, mostly in the NPT, Swansea, Powys and Ceredigion Local Authority areas, with some farmers burning outside the 31st March deadline. Local Authorities were being asked to remind farmers of this deadline in any dealings with them

- There had been an increase in the number of calls around domestic waste fires due to either waste not being collected or civic amenity site closures

SPJ noted that PCC had received 26 complaints during the month regarding domestic waste fires, up from approximately 4 in 2019. Access to Civic Amenity Sites was currently under review.

- The number of RTCs due to speeding had increased
- A number of firefighters had volunteered to drive ambulances and were receiving training
- Business fire safety advice was being provided and the Fire Service was working closely with the field hospitals set up across the MAWW region

KJ agreed with IW's view that there was an opportunity to do away with excess bureaucracy and 'red tape' in the future and that there were also opportunities to think about introducing more remote working practices going forward. He also noted that there had been an increase in FOI requests and would be interested to know whether other partners had experienced this.

Natural Resources Wales

AW said that the majority of NRW staff were currently working from home, however, forestry staff were working to ensure timber supply was ongoing and work was also ongoing to ensure that permits and licenses were being issued. NRW laboratory services had been closed due to social distancing issues therefore monitoring and analytical services had been considerably reduced. FOIs were being dealt with as usual with no significant increase in requests, however, enquirers were being asked to be patient with responses as some files were not available to those working from home.

PAVS

SL said that PAVS staff were also working from home and that this was proving to be effective overall. PAVS were working closely with PCC on the Community Hub and the Community Connectors were dealing with referrals.

There had been overwhelming support from communities and within days of the lockdown being announced 77 citizen led self-organising groups had sprung up around the County to help with tasks such as shopping, dog walking and collection of prescriptions. Sixty of these were now registered with the Pembrokeshire led Community Support Network and had received some training and support.

To date more offers of help had been received than had been needed and PAVS were struggling to place volunteers. SJ mentioned that this had also been the case with Hywel Dda with regard to donations and offers of help and she would discuss this with SL outside the meeting. SL said she agreed with earlier comments about how the situation could provide an opportunity for the PSB to work together on recovery and in building community resilience.

DWP

JF noted that as of 16th April 1.5m Universal Credit claims had been received by DWP and that 10,000 staff had been redeployed to meet this demand. A wellbeing hub and Communications Strategy for staff had been developed. 93% of claims had so far been paid in full and on time. Of the 1.5m claims, 360k have applied for advances. Work was ongoing to provide LAs with meaningful management information on the number of UC claimants within each County. Job Centres were technically closed but were available for vulnerable customers.

As previously noted by other partners, a large amount of bureaucracy had been stripped out of the UC claim process in order to get claims up and running quickly. DWP had made resources available to help customers and employers and partners were asked to share these with their networks as appropriate. Links would be circulated following the meeting. Looking towards recovery, indications were that the labour market were looking to promote key worker vacancies.

LR

Pembrokeshire College

BW said that the college had closed on 23rd March but had now partially re-opened to accommodate NHS volunteer inductions and training. Some pre-planned building work was also taking place. Pastoral care was being provided in the form of 1:1 virtual contact with vulnerable students and 451 contacts had been made to date. WG had been very supportive of the FE sector with regard to funding, but cuts to work based learning going forward were anticipated. Further information had also been made available regarding how some qualifications would be graded.

Port of Milford Haven

AM said that the majority of staff were working from home but the Port was working normally with some changes to shifts to accommodate social distancing requirements. A number of projects had been delayed e.g. the Milford Waterfront Project.

PLANED

IT noted that PLANED had been contributing to the Independent Advisory Group discussions and that they were working with communities in different ways to progress work that was already in place before the lockdown. There were some concerns in communities about what would happen post-lockdown, especially in regard to the 'strength' of Pembrokeshire being a risk and around the fear that there would be an influx of visitors introducing Covid-19 cases.

Conversations had taken place with some of those in the agricultural network in terms of supply chains and ensuring sufficient workers for food harvesting. There would also be a need to look at the future use of community buildings and how they would operate. IT said that PLANED continued to provide signposting and support to those who needed it.

OPCC

AP said that victim services were running as usual but virtually rather than face to face. Criminal justice meetings were also taking place virtually. There were a number of risks and issues around early prisoner release and court suspensions but these were currently

being managed. Going forward an increased need for bereavement and mental health support was anticipated.

Dyfed Powys Police (provided via email)

- Police currently at state green overall with some functions at amber (with regard to resources available).
- 10% approx. of staff are currently home working for various reasons.
- Some court hearings are being heard remotely at the police station over Skype.
- Operation 'Dovecote' appears to be working – ensuring essential travel only (I am grateful for PCC support with this operation)
- Crime in the county is down approximately 25% - safe assumption to associate this with lack of night time economy and social distancing.
- The briefing provided at the last PSB regarding response rota is still valid – Milford & Tenby will return to dedicated 24 hour coverage from 28/06
- Mental Health and Domestic Abuse incidents are being closely monitored.
- Assaults upon staff are up but no other discernible crime trends at present

Pembrokeshire Coast National Park Authority

TJ said that all paths had been closed and approximately 50% of staff were working from home. Maintenance staff would shortly work as normal with social distancing measures in place as required.

West Wales Care Partnership

MP noted that the infrastructure of the partnership had enabled a quick health and social care response. WG had allowed a relaxation of the requirements on funding streams in order for funds to be redirected to support the response to tackling the virus. This had included support to build field hospitals and discussions with WG would take place in the future about how this funding could be recouped.

The Technology Enabled Care and Connecting Communities project streams had been able to provide tablets to those socially isolating and shielding and use of the digital platform to match people to volunteering roles had been accelerated.

TJ thanked partners for their updates and invited them to highlight anything that they thought the PSB could take forward in the short term. IW referred back to his earlier comments regarding bureaucracy and whether all processes currently in place would need to be reintroduced post-Covid. It would be important to consider how much 'normal' bureaucracy could be removed, to save money and time and therefore provide a better service for customers.

3. Role of the PSB in recovery

TJ then invited partners to share their thoughts on the role the PSB should take during the recovery planning period.

IW noted that the plan he had mentioned earlier was in the early stages of development but would be shared with the PSB as soon as possible. He also noted the value in including input from those not within PSB partner organisations in this phase, such as from tourism and business leaders within the County.

MB said that a draft recovery plan had been agreed by Hywel Dda UHB Gold Command and would be presented to the next meeting of the Board. This could be shared with partners, however, it was a very high level document at the moment and would need to be built on.

SL noted that PAVS had previously planned for support to five local action hubs but at present there were 60 in place as she had mentioned earlier in the meeting. The challenge and opportunity would therefore be around keeping these groups interested and engaged in the 'new future' for Pembrokeshire. She also said that in the past focus had been placed on the skills and experience that older people could bring but that many over 70s and those shielding now had a heightened nervousness because they were being referred to as vulnerable. MB suggested that it would be important to innovatively support vulnerable people going forward as they may be isolated for a longer period than other parts of the population.

With regard to community groups, both CT and SL said that it would be important to encourage people in these groups to continue in their roles and expand them going forward into a more structured democratic role as community, town or even county councillors and to continue the active citizenship continuum.

AW asked whether the priorities in the Well-being Plan would be reviewed. NE replied that as previously noted the current situation provided an opportunity for the PSB to support the recovery of Pembrokeshire as this would be the most important challenge facing the County for the next couple of years. Larger organisations would be drafting their recovery plans over the next couple of months and it was agreed that the PSB would look to develop a combined response from these.

4. Letter from Welsh Government

TJ briefly mentioned the letter received from WG regarding the removal of regional funding for the coming year.

NE explained that the plan had been to utilise this funding to employ an individual for 12 months to work alongside the software developer on the regional digital project, however, this would not affect this workstream going forward.

IW noted that the removal of funding was a detrimental response considering the important role of PSBs in the recovery planning process and that a reply should be sent to WG highlighting this. TJ agreed to contact the Chairs of the other PSBs in the region to take this forward.

NE

TJ also noted that Natalie Pearson from the Welsh Government had stepped down from her role in supporting PSBs and that he was grateful for the support that she had provided and would contact her to pass on his thanks on behalf of the PSB. A new WG representative, Ann Owen, had been appointed.

TJ

Partners agreed that it had been useful for partners to share experiences and intelligence on how they had dealt with the planning phase, current issues and the future role of the PSB. As previously agreed, recovery plans should be shared when available when a further PSB discussion would be scheduled on the PSB's role in bringing these together.

NE/LR

The meeting ended at 12.20pm.



To: Chairs of Public Services Boards

8th June 2020

Dear Chairs

I am writing to you regarding the vital role I see Public Services Boards playing over the coming months as we enter the recovery phase of the Covid-19 pandemic.

Firstly, I would like to thank you for all the hard work you and your colleagues have been doing during this pandemic. I have been speaking to many of you regularly over recent weeks and I know the efforts you have been putting into the response to Covid-19. I appreciate for many the normal work of PSBs has been put on hold while you focus on the immediate response.

However, in all parts of Wales, public sector organisations are now looking ahead to the recovery phase of the pandemic and it is important that this recovery is approached as a shared endeavour – building on the way public services have come together and worked together in the immediate response to Covid-19.

Covid-19 and its effects on communities in Wales has revealed some stark contrasts and public services will need to consider the social, economic, environmental and cultural impact of the pandemic which in many places could be felt for years to come.

You and your Boards will have an important role to play in considering, and co-ordinating, this longer term response to the impacts of Covid-19 on communities, and I know that many of you are already reflecting on this. This should be seen as an opportunity to drive transformation in how services are delivered, seeking to achieve environmental, social, cultural and economic benefits in the new ways of working that responding to Covid-19 has required. For example, considering collaborative decisions on digital transformation, safe active travel, housing infrastructure and place-making. The response will require increased collaboration and sharing of resources; as well as recognising that in many service areas there has needed to be a fundamental change in how they operate.

It must be emphasised that this should not be considered as a new or additional role for PSBs. This is a continuation of your core work in improving the well-being of your areas; but done in a way that recognises the positive and negative impacts of and responses to Covid-19.

Canolfan Cyswllt Cyntaf / First Point of Contact Centre:
0300 0604400

Bae Caerdydd • Cardiff Bay
Caerdydd • Cardiff
CF99 1SN

Gohebiaeth.Julie.James@llyw.cymru
Correspondence.Julie.James@gov.Wales

Rydym yn croesawu derbyn gohebiaeth yn Gymraeg. Byddwn yn ateb gohebiaeth a dderbynnir yn Gymraeg yn Gymraeg ac ni fydd gohebu yn Gymraeg yn arwain at oedi.

We welcome receiving correspondence in Welsh. Any correspondence received in Welsh will be answered in Welsh and corresponding in Welsh will not lead to a delay in responding.

With this in mind, it would make sense to reflect on whether the well-being objectives and priorities set in your Local Well-being Plan are still the right focus for your Board or need to be refocused. Our view is that, unless there are significant changes in the overarching objectives, there would be no need to formally review your plans and consult on them at this time.

Whilst we want to be clear about our vision for the role we see for PSBs during the recovery phase, I should add that it is not Welsh Government's intention to be prescriptive about the aspects of recovery planning you should focus on, other than to say that it is our expectation that PSBs should step into this space.

The Well-being of Future Generations Act should be at the heart of all recovery work. The Future Generations Commissioner's recently published Future Generations Report sets out her recommendations on how you can apply the Act to your work including: in setting and meeting well-being objectives, in providing advice, case studies and 'Big Ideas' from Wales and across the world on new and innovative ways of working. This will assist you in how you approach recovery. I have shared this letter with the Commissioner, who is supportive of this approach, and is keen to collect positive or negative stories emerging from the crisis in order to share practice and would like to support you as you refocus your collaborative work.

There will be some areas of the recovery that would not sit with PSBs and would be picked up by, for example, those dealing with health and social care issues (where Regional Partnership Boards would lead) and economic recovery (which would largely be the focus of the city and growth deals). PSBs should work in collaboration with these partnerships and involve other stakeholders to enhance integration, avoid any gaps or indeed to avoid duplication in the recovery effort.

I would encourage you to consider doing this work on wider regional/sub-regional levels rather than working individually. The immediate response has been co-ordinated, to good effect, on a Local Resilience Forum footprint and you will be aware that Strategic Coordination Groups are keen to move onto the next phase of recovery and are already talking about establishing Recovery Coordinating Groups on the same footprint. It would make sense for PSBs to consider how you engage with these structures to ensure that your work aligns with the wider recovery planning underway.

I would welcome your views on how your board intends to approach its work over the coming months.

Yours sincerely



Julie James AS/MS
Y Gweinidog Tai a Llywodraeth Leol
Minister for Housing and Local Government



At: Gadeiryddion Byrddau Gwasanaethau Cyhoeddus

8 Mehefin 2020

Annwyl Gadeiryddion

Rwy'n ysgrifennu atoch ynghylch y rôl hanfodol y bydd angen i'r Byrddau Gwasanaethau Cyhoeddus ei chyflawni yn ystod y misoedd nesaf, wrth inni ddechrau adfer o'r pandemig COVID-19.

Yn gyntaf, hoffwn ddiolch ichi am yr holl waith caled yr ydych chi a'ch cydweithwyr wedi bod yn ei wneud yn ystod y pandemig hwn. Bùm yn siarad yn rheolaidd â llawer ohonoch yn ystod yr wythnosau diwethaf, ac rwy'n ymwybodol o'ch holl waith caled wrth gyfrannu at yr ymateb i COVID-19. Rwy'n ymwybodol bod llawer ohonoch wedi gorfod rhoi gwaith arferol y Byrddau Gwasanaethau Cyhoeddus i'r neilltu er mwyn canolbwyntio ar ymateb i'r argyfwng.

Fodd bynnag, mae sefydliadau sector cyhoeddus ar hyd a lled Cymru bellach yn edrych ymlaen at gyfnod o adfer o'r pandemig, ac mae'n bwysig cydnabod y bydd angen ymdrech ar y cyd os ydych am sicrhau llwyddiant unrhyw adferiad – gan adeiladu ar y modd y daeth gwasanaethau cyhoeddus ynghyd i gydweithio ar gyfer ymateb yn uniongyrchol i'r argyfwng COVID-19.

Mae COVID-19, a'i effaith ar gymunedau yng Nghymru, wedi datgelu gwrthgyferbyniadau amlwg, a bydd angen i wasanaethau cyhoeddus ystyried effeithiau cymdeithasol, economaidd, amgylcheddol a diwylliannol y pandemig, rhai ohonynt yn effeithiau a allai fod yno am flynyddoedd i ddod.

Canolfan Cyswllt Cyntaf / First Point of Contact Centre:
0300 0604400

Bae Caerdydd • Cardiff Bay
Caerdydd • Cardiff
CF99 1SN

Gohebiaeth.Julie.James@llyw.cymru
Correspondence.Julie.James@gov.Wales

Rydym yn croesawu derbyn gohebiaeth yn Gymraeg. Byddwn yn ateb gohebiaeth a dderbynnir yn Gymraeg yn Gymraeg ac ni fydd gohebu yn Gymraeg yn arwain at oedi.

We welcome receiving correspondence in Welsh. Any correspondence received in Welsh will be answered in Welsh and corresponding in Welsh will not lead to a delay in responding.

Bydd gennych chi a'ch byrddau rôl bwysig i'w chwarae o ran ystyried a chydgyssylltu'r ymateb tymor hir i'r effeithiau y mae COVID-19 wedi eu cael ar gymunedau, ac rwy'n gwybod bod llawer ohonoch eisoes yn rhoi cryn ystyriaeth i hynny. Dylid gweld hwn fel cyfle i gamu ymlaen â'r gwaith o drawsnewid sut y mae gwasanaethau'n cael eu darparu, gan geisio sicrhau y daw manteision amgylcheddol, cymdeithasol, diwylliannol ac economaidd o'r ffyrdd newydd o weithio a ddefnyddiwyd i ymateb i COVID-19, er enghraifft ystyried penderfyniadau ar y cyd o ran trawsnewid digidol, teithio llesol diogel, y seilwaith tai, a chreu lleoedd. Er mwyn ymateb yn effeithiol, bydd angen mwy o gydweithio a rhannu adnoddau; yn ogystal â chydabod yr angen, sydd wedi bodoli ers amser, i gyflwyno newidiadau sylfaenol mewn llawer o feysydd gwasanaeth o ran sut y maent yn gweithredu.

Rhaid pwysleisio na ddylid gweld hyn fel rôl newydd neu ychwanegol i Fyrddau Gwasanaethau Cyhoeddus. Yn hytrach mae'n barhad o'ch gwaith craidd i wella llesiant yn eich ardaloedd, ond sydd bellach yn cael ei gyflawni mewn modd sy'n cydnabod effeithiau cadarnhaol a negyddol yr ymateb i COVID-19.

O gofio hynny, byddai'n gwneud synnwyr ystyried a yw'r amcanion a'r blaenoriaethau llesiant yn eich Cynllun Llesiant Lleol yn parhau â ffocws priodol ar gyfer eich Bwrdd, neu a oes angen eu hailffocysu. Yn ein barn ni, oni bai bod newidiadau sylweddol yn yr amcanion trosfwaol, ni fyddai angen adolygu eich cynlluniau'n ffurfiol, nac ymgynghori arnynt, ar hyn o bryd.

Er ein bod yn awyddus i ddatgan yn glir ein gweledigaeth ar gyfer y rôl y gallai Byrddau Gwasanaethau Cyhoeddus ei chwarae yn ystod y cyfnod adfer, dylwn ychwanegu nad yw Llywodraeth Cymru am ragnodi agweddau ar gynllunio'r adferiad ichi ganolbwyntion arnynt, heblaw am ddweud y disgwylir i'r Byrddau Gwasanaethau Cyhoeddus fynd ati i gymryd camau priodol.

Dylai Deddf Llesiant Cenedlaethau'r Dyfodol fod yn ganolog i'r holl waith adfer. Yn ddiweddar, cafod Adroddiad Cenedlaethau'r Dyfodol ei gyhoeddi gan Gomisiynydd Cenedlaethau'r Dyfodol. Ynddo nodwyd ei hargymhellion o ran sut y gallech ddefnyddio'r Ddeddf yn eich gwaith, gan gynnwys mewn perthynas â gosod a chyflawni amcanion llesiant; a darparu cyngor, astudiaethau achos, a Syniadau Mawr o Gymru ac ar draws y byd mewn perthynas â ffyrdd arloesol o weithio. Bydd hyn o gymorth ichi wrth fynd ati i gyflawni gwaith adfer. Rwyf wedi rhannu'r llythyr hwn â'r Comisiynydd, sy'n cefnogi'r dull gweithredu hwn, ac sy'n awyddus i gasglu'r hanesion cadarnhaol neu negyddol sy'n dod allan o'r argyfwng er mwyn rhannu arferion, a'ch helpu i ailffocysu'r gwaith yr ydych yn ei gyflawni ar y cyd.

Bydd rhai meysydd yn y gwaith adfer nad ydynt yn rhan o gyfrifoldeb penodol y Byrddau Gwasanaethau Cyhoeddus, gan y byddant yn fwy o gyfrifoldeb y rheini sy'n ymdrin â materion iechyd a gofal cymdeithasol (sef meysydd lle y bydd y Byrddau Partneriaeth Rhanbarthol yn arwain) ac adferiad yr economi (y bydd y bargeinion dinesig a thwf yn canolbwyntio arnynt). Dylai'r Byrddau Gwasanaethau Cyhoeddus gydweithio gyda'r partneriaethau hyn, gan ymgysylltu â rhanddeiliaid eraill er mwyn gwella integreiddio, ac osgoi unrhyw fylchau, neu'n wir unrhyw ddyblygu yn yr ymdrechion adfer.

Hoffwn eich annog i ystyried gwneud y gwaith hwn ar lefelau rhanbarthol/isranbarthol ehangach yn hytrach na gweithio'n unigol. Cafodd yr ymateb uniongyrchol ei gydgysylltu'n effeithiol gan ddefnyddio patrwm Fforwm Lleol Cymru Gydnerth, ac fel y gwyddoch, mae'r Grwpiau Cydgysylltu Strategol yn awyddus i symud ymlaen at y cam adfer nesaf, ac maent eisoes yn trafod sefydlu Grwpiau Cydgysylltu'r Adferiad yn seiliedig ar y patrwm hwnnw.

Byddai'n gwneud synnwyr pe bai Byrddau Gwasanaethau Cyhoeddus yn ystyried y ffordd orau o gydweithio gyda'r strwythurau hyn er mwyn sicrhau bod eich gwaith yn gydnaws â'r gwaith adfer ehangach sy'n mynd rhagddo.

Byddwn yn croesawu cael eich barn o ran sut y mae eich bwrdd yn bwriadu mynd ati i gyflawni ei waith yn ystod y misoedd nesaf.

Yn gywir

A handwritten signature in blue ink that reads "Julie James". The signature is written in a cursive, flowing style.

Julie James AS/MS

Y Gweinidog Tai a Llywodraeth Leol
Minister for Housing and Local Government